



VCREDIT Holdings Limited
Investor Presentation

August 2026

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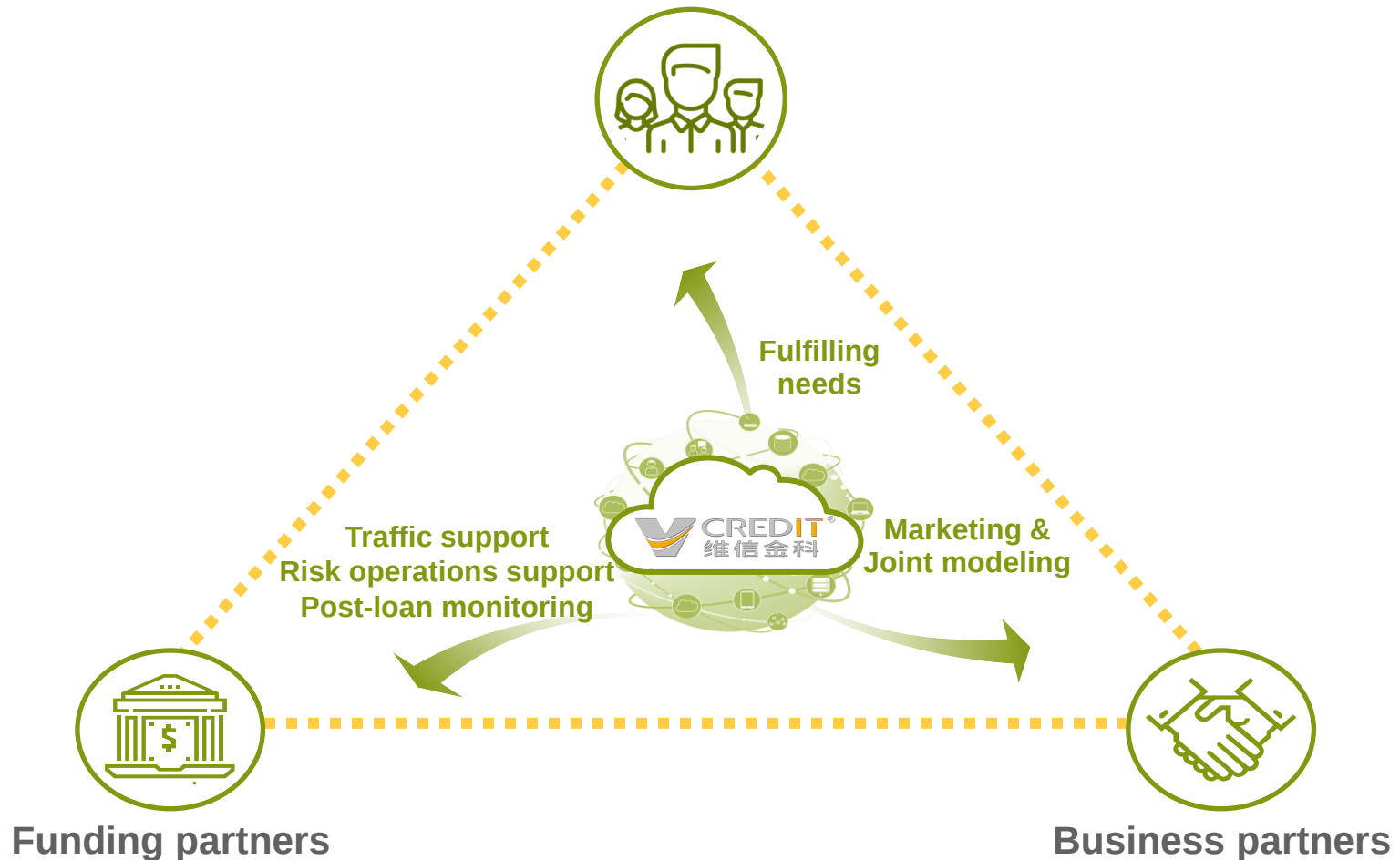


Corporate Vision

An Independent Online Consumer Finance Service Provider in China

Regulatory-compliant, customer-centric offerings for borrowers and partners

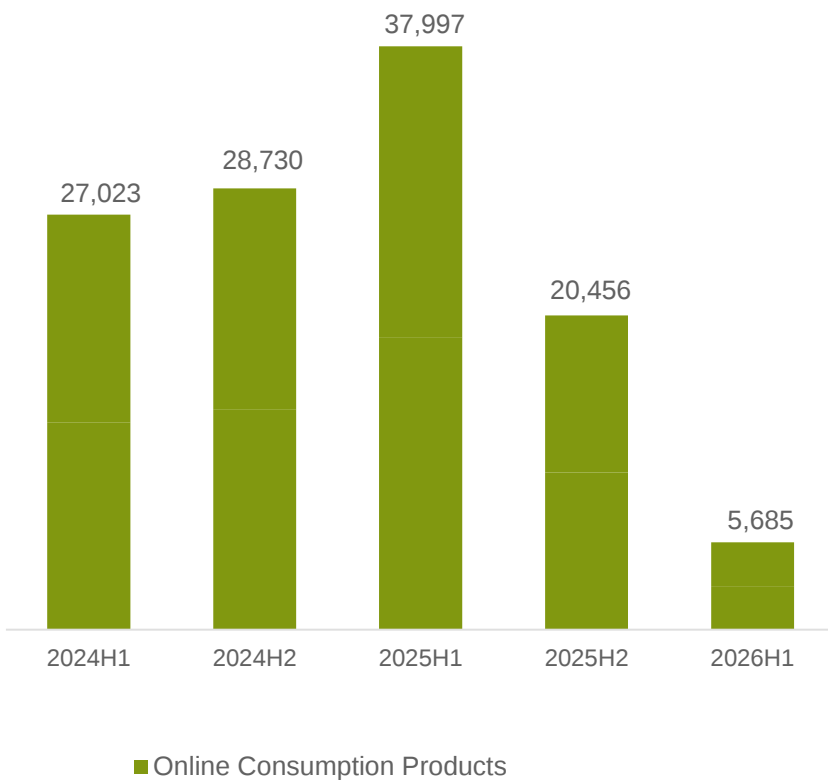
Underserved consumers



Navigating Regulatory Headwinds in the Chinese Mainland

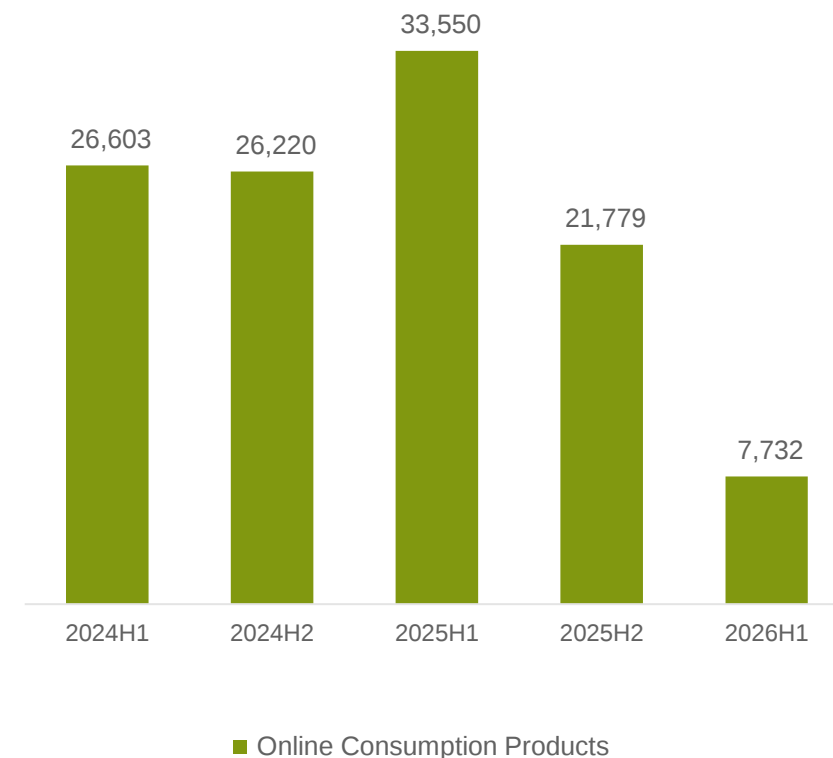
Loan origination volume

(RMB mn)



Outstanding balance

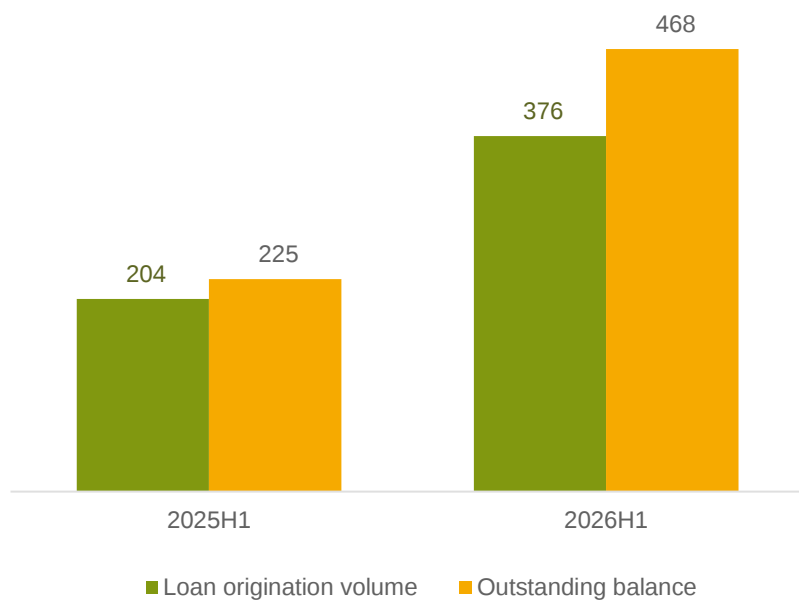
(RMB mn)



Business Performance in Hong Kong

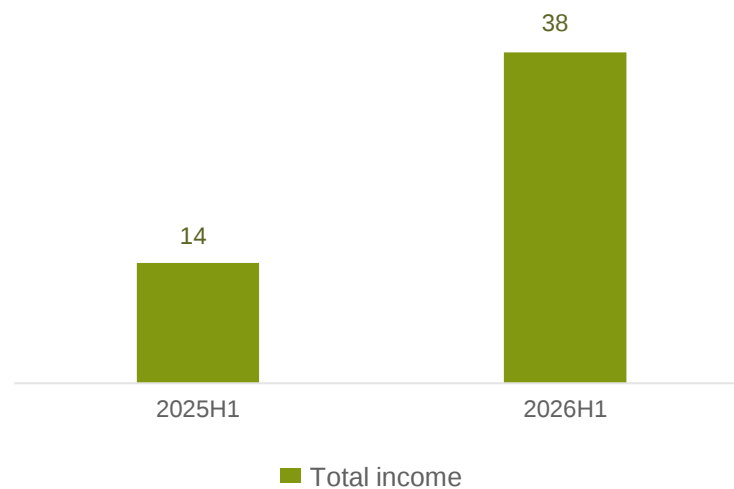
Loan origination volume & Outstanding balance

(RMB mn)



Financial Performance

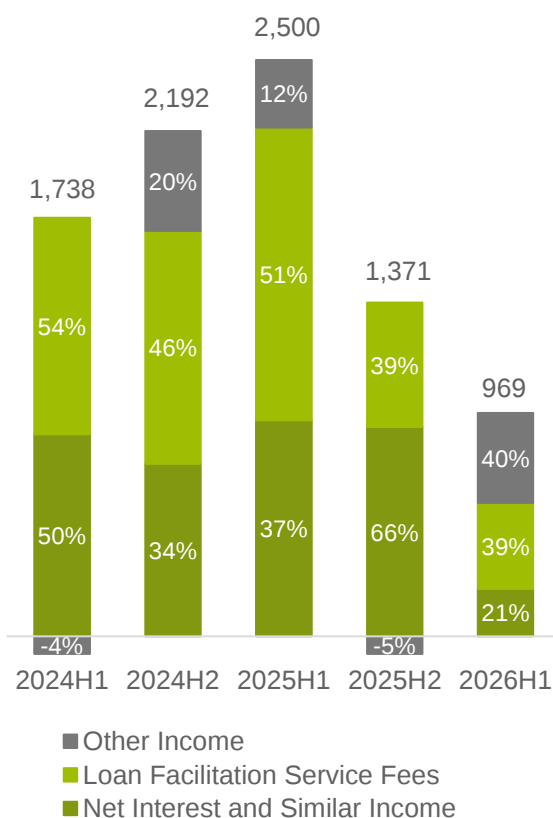
(RMB mn)



Focus on Long-term Sustainable, High-quality Operations amid Challenging Environment

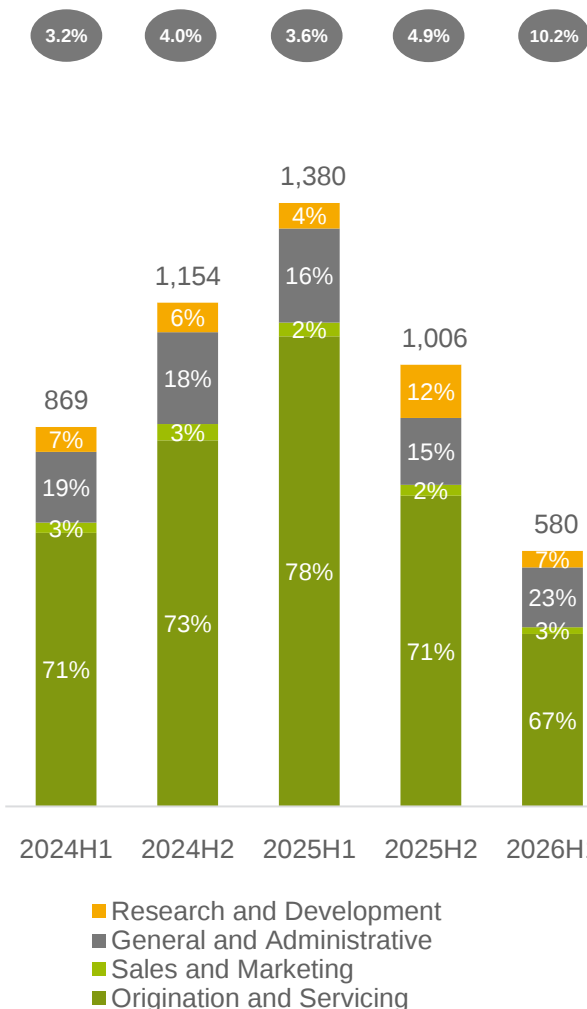
Income breakdown

(RMB mn)



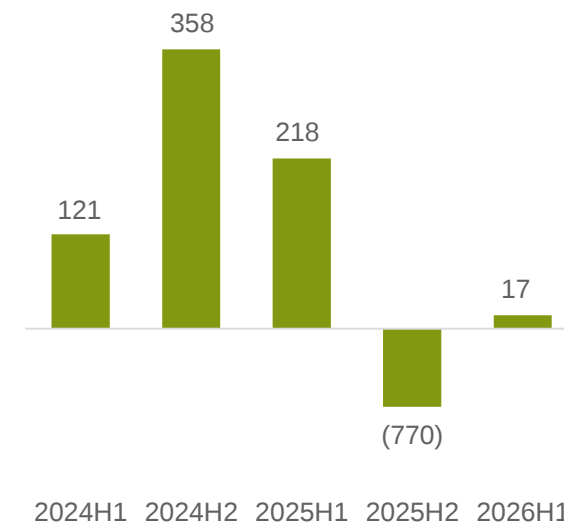
Adjusted OPEX breakdown⁽¹⁾

(RMB mn) %:as percentage of total loan origination volume



Adjusted net profit/(loss)⁽²⁾

(RMB mn)

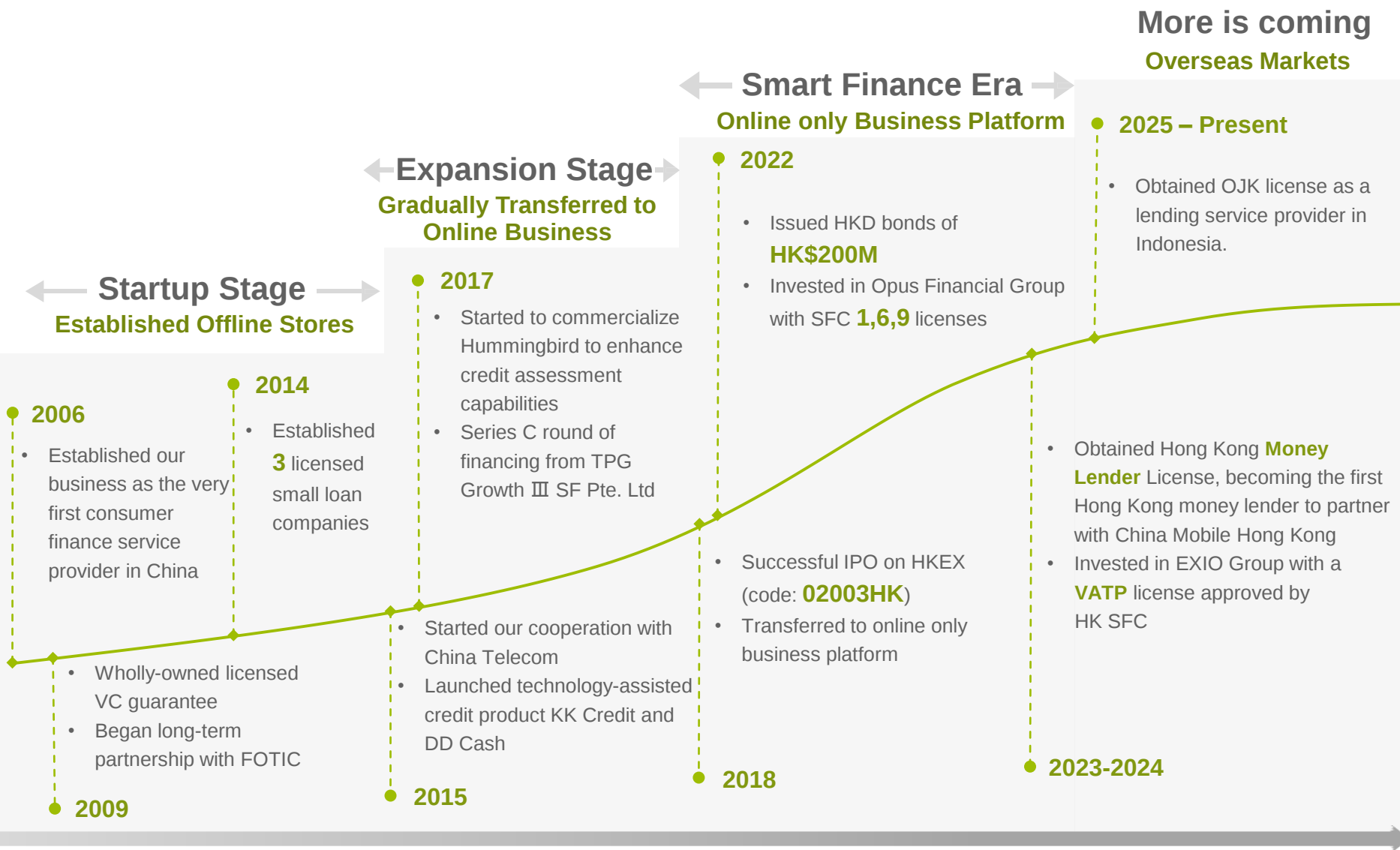


Notes:

(1) Adjusted operating expenses are calculated by excluding share-based compensation expenses from operating expenses.

(2) Adjusted net profit/(loss) is defined as net profit excluding share-based compensation expenses.

Our History and Key Milestones



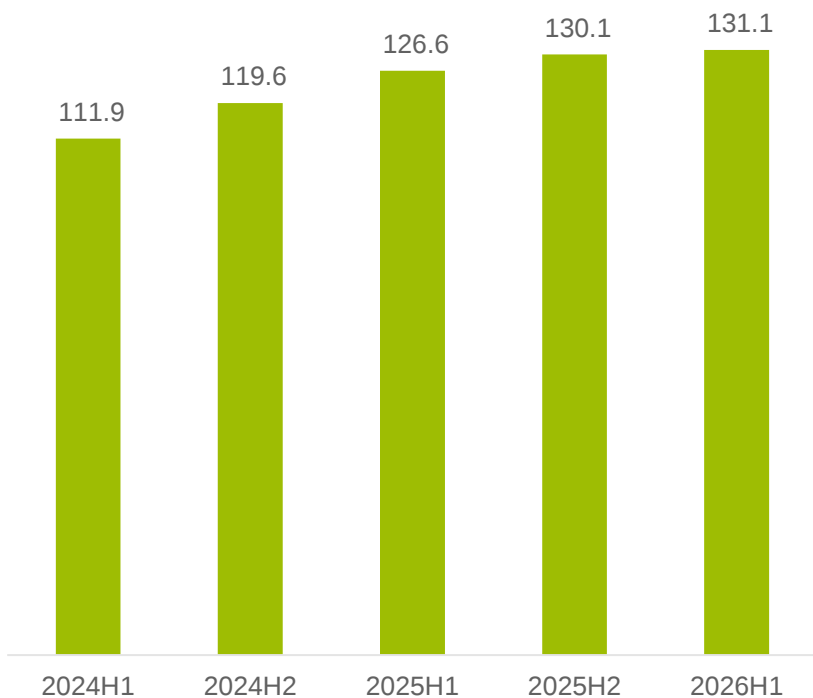


Company Strategy and Business Updates

Customer Base Overview

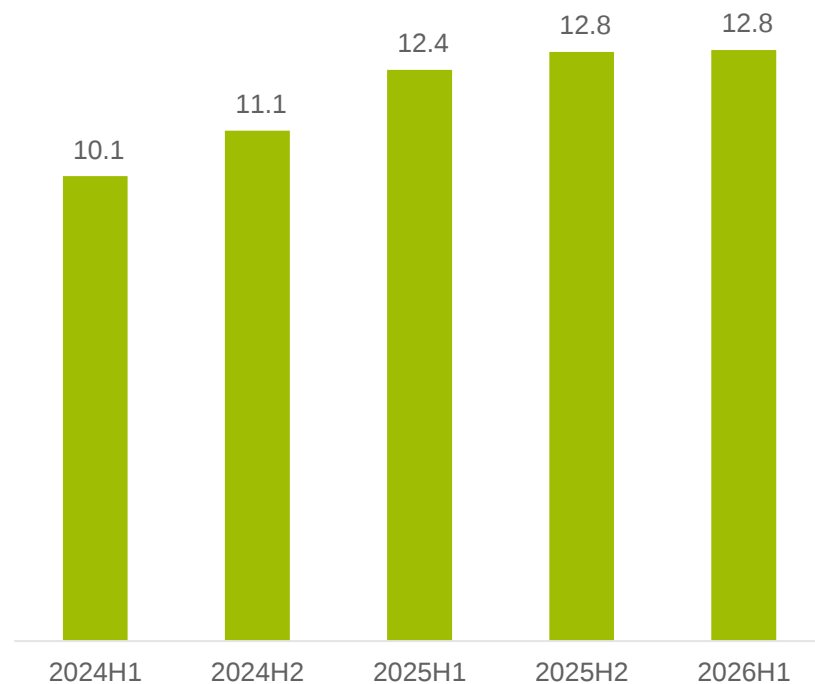
Cumulative verified users

(mn)



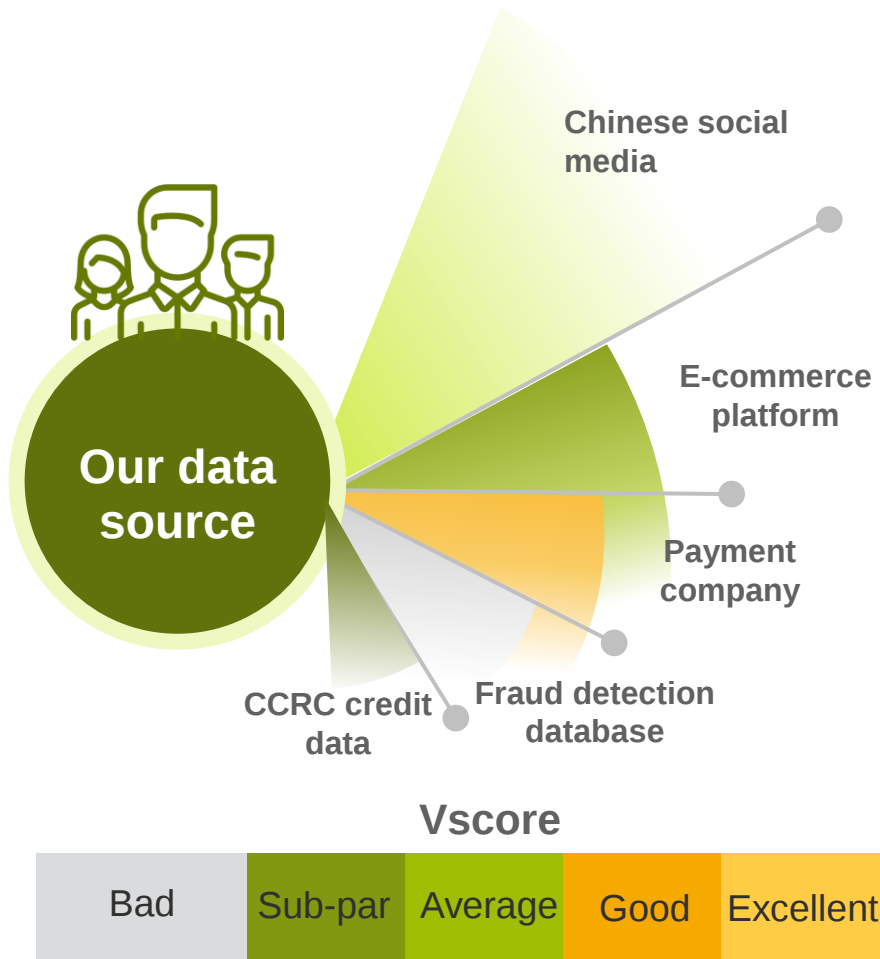
Cumulative borrowers⁽¹⁾

(mn)



Note:

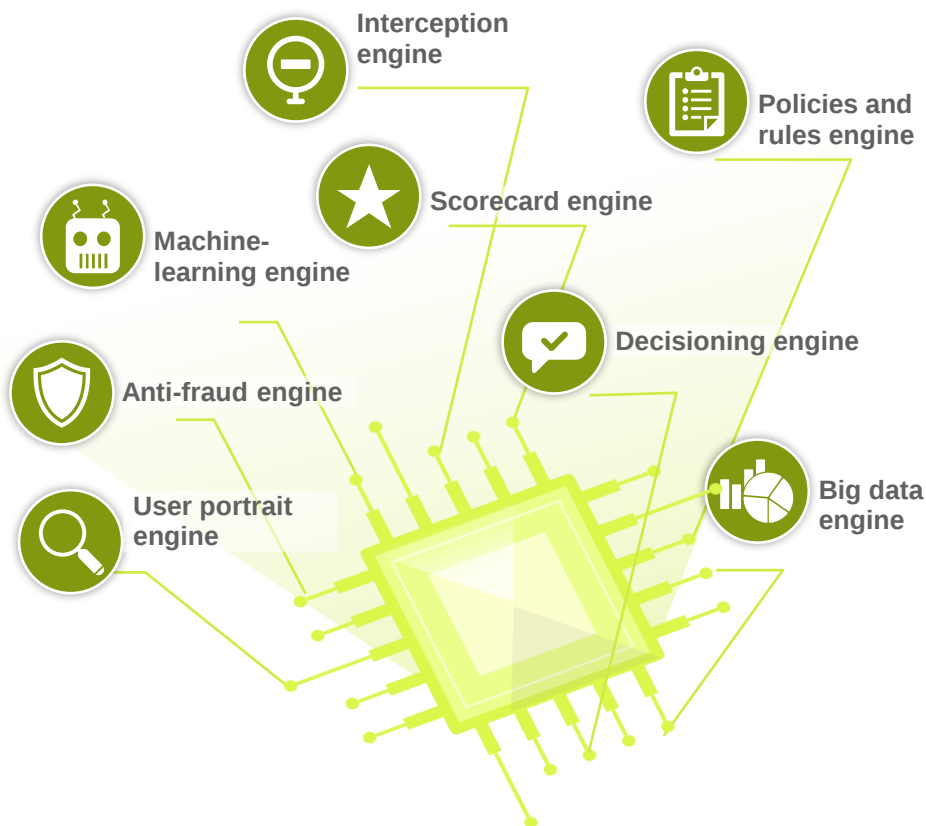
(1) Represent the total number of customers who made at least one transaction at the end of each period.



Our strategy

- Optimizing risk management framework with **accurate identification ability**
- Utilizing artificial intelligence to enhance customer experience and improve **operational efficiency**
- Aiming to improve customer quality and align with **regulatory pricing cap**

Technology-enabled Credit Risk Management



24/7 Fully automated
transaction process enabled by
'Smart lending' technology

100+ data sources

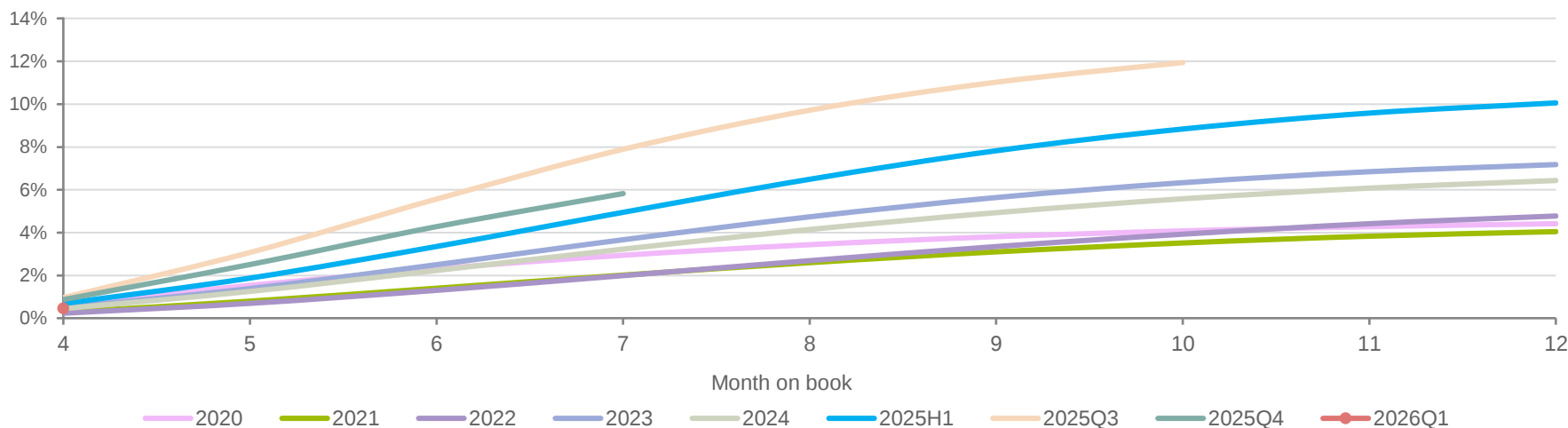
30+ unique scorecards

100% online customer
acquisition

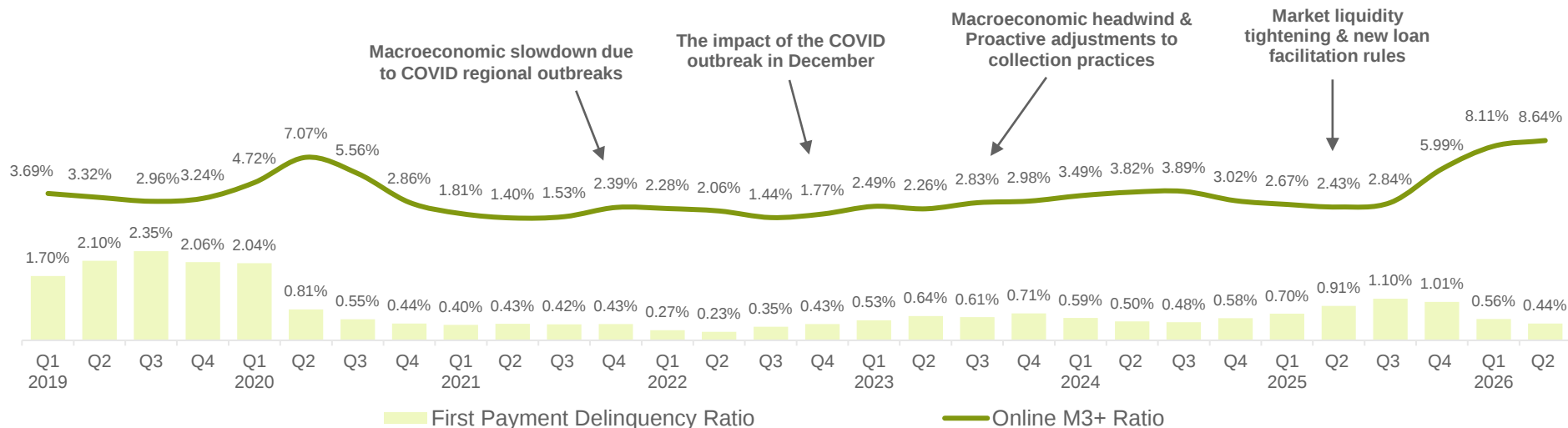
Risk management supported by our technology

Asset Quality

Vintage based M3+ delinquency ratio

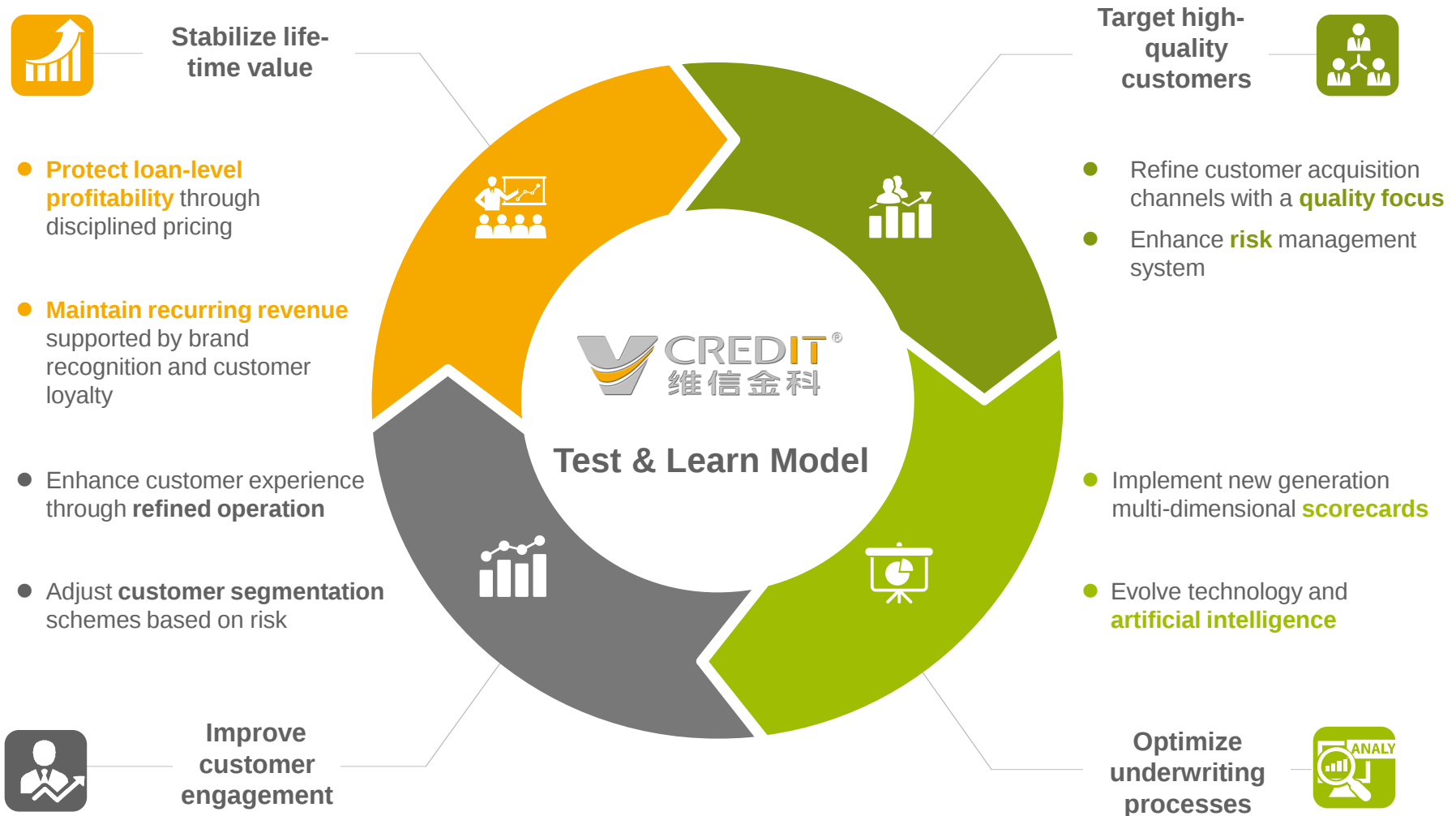


First payment delinquency ratio & M3+ ratio



Note:
The above data and indicators refer to the loan originated in the Chinese mainland.

Customer Lifetime Value Management





2026 Interim Results Overview

Financial Review

in RMB mn	2026H1	2025H1	Change	2025H2	Change
Total income	969	2,500	-61.2%	1,371	-29.3%
Net interest and similar income	205	937	-78.1%	907	-77.4%
Loan facilitation service fees	374	1,270	-70.5%	541	-30.8%
Other income/(expenses)	390	293	32.8%	(77)	NM
Adjusted operating profit/(loss)⁽¹⁾	30	281	-89.3%	(943)	NM
Adjusted net profit/(loss)⁽¹⁾	17	218	-92.3%	(770)	NM

Key Ratios

Adjusted return on average outstanding loan balance ⁽²⁾	0.1%	0.7%	-0.6%	-2.8%	2.9%
Adjusted take rate ⁽³⁾	0.3%	0.6%	-0.3%	-3.8%	4.1%
Risk-bearing outstanding loan balance/ shareholders' equity ⁽⁴⁾	1.9x	6.2x	-4.3x	5.0x	-3.1x

Notes:

(1) Adjusted operating profit/(loss) and Adjusted net profit/(loss) is defined as profit excluding share-based compensation expenses of RMB 4.9mn in 2026H1(2025H1: RMB 1.9mn, 2025H2: RMB 5.9mn).

(2) Adjusted return on average outstanding loan balance is calculated by dividing the adjusted net profit/(loss), by average of semi annual outstanding loan balance.

(3) Adjusted take rate is calculated by dividing the adjusted net (loss)/profit, by total loan volume in that period.

(4) Risk-bearing outstanding loan balance/ shareholders' equity is calculated by dividing the risk-bearing outstanding loan balance at the end of the period, by shareholders' equity.

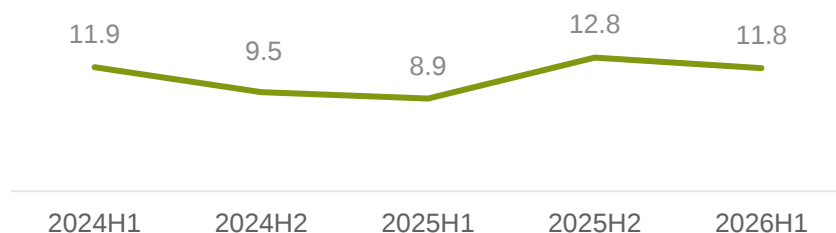
Operating Performance Overview

Key operating metrics

	2025H1	2025H2	2026H1
Cumulative registered users	166.6mn	171.1mn	172.8mn
Cumulative verified users	126.6mn	130.1mn	131.1mn

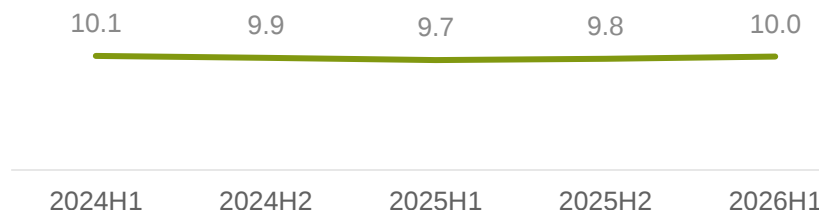
Average ticket size

(in RMB thousands)



Average loan tenure

(in months)



Note:
The above data and indicators refer to the loan originated in the Chinese mainland.



Key Management

Management Team and Talent Development

Lawrence Ma

Founder, Chairman



Stephen Liu

Founder, CEO



Thomas Liu

COO



Lan Xue

General Manager



Jiafang Jin

CSO



Ray Yu

CMO



Hongzhe Shi

CTO



Hong Bai

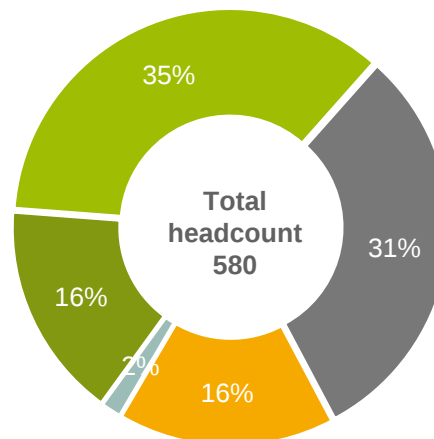
CFO



**Credit-risk
centric**

**Adaptive to
regulatory
environment**

- Front office ⁽¹⁾
- Middle office ⁽²⁾
- IT department
- Back office ⁽³⁾
- Senior managements



**Technology-
driven efficiency**

**Institutional
mindset**

Notes:

(1) Front office refers to the departments that are directly engaged with customers and the market.

(2) Middle office refers to the departments that provide operational support for front office business activities.

(3) Back office refers to the departments that provide general and administrative support for the company's operations.

Time	Dividend	per Share
2024 Final	Regular	HK 20 cents
2025 Interim	Regular	HK 5 cents



Strategic Initiatives

Business Optimization Initiatives

Quality Customer Sourcing

- Extensive industry experience
- Targeted customer profile insights
- Iterative risk calibration to refine customer screening



Comprehensive Services

- Borrower acquisition through selective channels
- Comprehensive services including pre-loan and post-loan services

Smart
lending

Customized
product

Existing/potential funding partners
maintain cooperation
based on integrated services



Funding Partner Demand

Risk Management Support

- Funding partners leverage our technologies to build their independent operation systems

